STATUTORY DECLARATION

Statutory Declarations Act 1959

QUEENSLAND RACING COMMISSION OF INQUIRY

Name of Witness	Kaylene Moore	
Date of Birth		
Address		
Contact Details		
Occupation	Public Servant	
Date of Statement	15 August 2013	

I, Kaylene Moore of	solemnly and sincerely affirm and state as
follows:	

BACKGROUND

- 1. My name is Kaylene Jill Moore.
- 2. I was appointed to the Queensland Harness Racing Board in October 2004.
- 3. My appointment to Queensland Harness Racing Board ended on 30 June 2008.

Questions Schedule Annexed to Commission of Enquiry request dated 5 July 2013

- Contract Management and Financial Accountability
 - 1.1 I know that there were a range of policies, processes, guidelines in place that covered contract and management and financial accountability. However, I cannot recall the specifics of these policies and whether there were measures in place to ensure that contracts delivered value for money.
 - 1.2 To the best of my knowledge and recollection these documents were adhered to.
 - 1.3 In respect to Contour Consulting Engineers Pty Ltd, I have no knowledge of this organisation.
 - 1.4 I have no knowledge or recollection of any contracts that were entered into with Contour Consulting Engineers Pty Ltd.

2. Management

- 2.1 To the best of my knowledge and recollection, I believe that all management policies, processes, guidelines and workplace culture and practices did ensure integrity and to the best of my knowledge all were adhered to.
- 2.2 To the best of my knowledge and recollection all the executive management team and other key management personnel did adhere to all management policies, processes, guidelines and workplace culture and practices.

3. Corporate Governance

- 3.2 To the best of my knowledge the Queensland Harness Racing Board and its Officers operated and acted:
 - a) with integrity
 - b) in accordance with the company's constitution
 - c) in the best interests of the company
 - d) in the best interests of the racing industry
 - e) consistently with policies made pursuant to sections 81 and 83 (2) of the *Racing Act* 2000 and
 - f) consistently with legislation including the Racing Act 2000 and the Corporations Act 2001
- 3.3 I know that there were polices, rules and procedures in place to:
 - (a) Identity and manage conflicts of interest, and

To the best of my knowledge, there were policies, rules and procedures to:

- (b) Minimise the risk of directors and executives improperly using their position and information for personal or financial gain.
- 3.4 I have no recollection as to whether there were terms in employment contracts that restrained former directors and executive from seeking employment with former Queensland Harness Racing Board's contractors and suppliers.

Declaration:

This written statement by me dated 15 August and contained in these pages are true and correct to the best of my knowledge and belief.

And I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the Oaths Act 1867.

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Signature of p	erson making declaration:	Moni
Declared at	Brisbane	on 15.08.2013
Before Me	Signature of Witness Name of Witness	MELANIE RACHEL GEBBELS LEGAL PRACTITIONER
	Qualification of Witness	**************************************
	Address of Witness	Level 23, 41 George St Brisbane

Note 1 A person who intentionally makes a false statement in a statutory declaration is guilty of an offence, the punishment for which is imprisonment for a term of 4 years — see section 11 of the Statutory Declarations Act 1959.

Note 2 Chapter 2 of the Criminal Code applies to all offences against the Statutory Declarations Act 1959 — see section 5A of the Statutory Declarations Act 1959.